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## **Leading Holdings Group Limited**

### **領地控股集團有限公司**

*(Incorporated in the Cayman Islands with limited liability)*

**(Stock Code: 6999)**

## **QUARTERLY UPDATE ON THE PLANS AND MEASURES IN RESOLVING THE DISCLAIMER OF OPINION**

The board (the “**Board**”) of directors (the “**Directors**”) of Leading Holdings Group Limited (the “**Company**”, together with its subsidiaries, the “**Group**”) would like to provide an update in relation to the plans and measures implemented by the Group (the “**Plans and Measures**”) with a view to improve the liquidity and financial position of the Group and resolving the disclaimer of opinion by the Company’s auditor relating to going concern (the “**Disclaimer of Opinion**”) as set out in the Company’s annual report for the year ended 31 December 2024 (the “**Annual Report**”). Unless otherwise defined, capitalized terms used in this announcement have the same meanings as defined in the Annual Report.

The status of the implementation of the Plans and Measures up to the date of this announcement is summarized as follows:-

- (a) the Group has continued to actively negotiate with the Group’s existing lenders to seek renewal or extension for repayment of the Group’s bank and other borrowings. For the period from 1 October 2025 to 31 December 2025, renewal or extension for repayment was yet to be agreed.
- (b) the Group has been actively negotiating with several financial institutions to obtain new loans at a reasonable cost for ensuring delivery of its property projects under development or to lower the interest rate for existing loans. For the period from 1 October 2025 to 31 December 2025, the Group had no new developments in its negotiations with financial institutions regarding the reduction of loan interest rates.

- (c) the Group has continued to seek other alternative financing and borrowings to finance the settlement of its existing financial obligations and future operating and capital expenditures. In 2025, up to the date of this announcement, no new financing or borrowings has been obtained.
- (d) the Group has prepared and implemented a business strategy plan focusing on the acceleration of the sales of properties. From the beginning of 2025 and up to 30 November 2025, the contracted sales of the Group amounted to approximately RMB2,270 million (unaudited).
- (e) the Group has implemented measures to speed up the collection of outstanding sales proceeds and effectively control costs and expenses.
- (f) the Group has continued to seek suitable opportunities to dispose of its equity interests in certain project development companies in order to generate additional cash inflows.

On 18 December 2025, a subsidiary of the Company, Zhumadian Royal Post Cultural Tourism Development Co., Ltd. (駐馬店皇家驛站文化旅遊開發有限公司), sold its 100% equity interest in Zhumadian Shengshi Weiguang Real Estate Development Co., Ltd. (駐馬店盛世偉光房地產開發有限公司) at the equity appraisal price of RMB1 million to an independent third party, Zhumadian Xishun Enterprise Management Consulting Co., Ltd. (駐馬店璽順企業管理諮詢有限公司);

Zhumadian Royal Post Cultural Tourism Development Co., Ltd. (駐馬店皇家驛站文化旅遊開發有限公司) sold its 100% equity interest in Zhumadian Weihui Real Estate Development Co. Ltd. (駐馬店偉匯房地產開發有限公司) at an appraisal price of RMB1 million to an independent third party, Zhumadian Yingbo Enterprise Management Consulting Co., Ltd. (駐馬店郢博企業管理諮詢有限公司);

Zhumadian Royal Post Cultural Tourism Development Co., Ltd. (駐馬店皇家驛站文化旅遊開發有限公司) sold its 100% equity interest in Zhumadian Weishun Real Estate Development Co. Ltd. (駐馬店偉順房地產開發有限公司) at an appraisal price of RMB1 million to an independent third party, Zhumadian Qianhui Enterprise Management Consulting Co., Ltd. (駐馬店騫匯企業管理諮詢有限公司);

Zhumadian Royal Post Cultural Tourism Development Co., Ltd. (駐馬店皇家驛站文化旅遊開發有限公司) sold its 100% equity interest in Zhumadian Weiyi Real Estate Development Co., Ltd. (駐馬店偉異房地產開發有限公司) at an appraisal price of RMB0.5 million to an independent third party, Zhumadian Qianxiang Enterprise Management Consulting Co., Ltd. (駐馬店騫祥企業管理諮詢有限公司);

On 30 December 2025, a subsidiary of the Company, Meishan Leading Real Estate Company Limited (眉山領地房地產開發有限公司), sold its 30% equity interest and the corresponding creditor's rights in Xinsong Robot Industry Development (Zhangjiajie) Co., Ltd. (新松機器人產業發展(張家界)有限公司) at a total consideration of RMB51 million based on the appraisal value to an independent third party, Zhangjiajie Wanzhong Zhugong Construction Co., Ltd. (張家界萬眾築工建設有限公司).

In addition to the above transactions, the Company is also seeking other suitable opportunities.

- (g) the Group has been proactive in seeking ways to settle the outstanding litigations of the Group. In 2025, up to the date of this announcement, the Group has been discussing with the potential creditors of the Group to settle the outstanding litigations of the Group.
- (h) the negotiation and restructuring plan were still on-going in the first half of 2025. In this regard, the Company has been communicating and constructively engaging with certain holders of the offshore senior notes issued by the Company to facilitate the formulation of a holistic solution with respect to the Company's offshore senior notes. As at the date of this announcement, no material development has been achieved in this regard.

The Company will publish announcement(s) for the updates regarding the Disclaimer of Opinion as and when appropriate in accordance with the Listing Rules and/or as required by the Stock Exchange.

**Shareholders and potential investors are advised to exercise caution when dealing in the securities of the Company.**

By order of the Board  
**Leading Holdings Group Limited**  
**Liu Yuhui**  
*Chairman*

Hong Kong, 31 December 2025

*As at the date of this announcement, the Board comprises Mr. Liu Yuhui and Mr. Luo Changlin as executive Directors.*